



[jeffleming@kingsporttn.gov](mailto:jeffleming@kingsporttn.gov)



to



# TRI-CITIES



## Tennessee's 5<sup>th</sup> Largest Metro



Nashville-Murfreesboro-Franklin, TN	1,589,934
Memphis, TN-MS-AR	1,316,100
Knoxville, TN	698,030
Chattanooga, TN-GA	528,143
<b>Kingsport-Bristol, TN-VA</b>	<b>309,544</b>
Clarksville, TN-KY	273,949
<b>Johnson City, TN</b>	<b>198,716</b>
Morristown, TN	136,608
Cleveland, TN	115,788
Jackson, TN	115,425
Cookeville, TN	106,042
Tullahoma, TN	100,210
Sevierville-Pigeon Forge-Gatlinburg, TN	89,889

Census Bureau, Metropolitan Statistical Area: 2010 Census

# Kingsport's settlement pre-dates the State of Tennessee by 35 years

1761 - British Fort Robinson (renamed Fort Patrick Henry)

1779 - Sullivan County, NC (later TN) formally established

1784-1789 The Lost State of Franklin

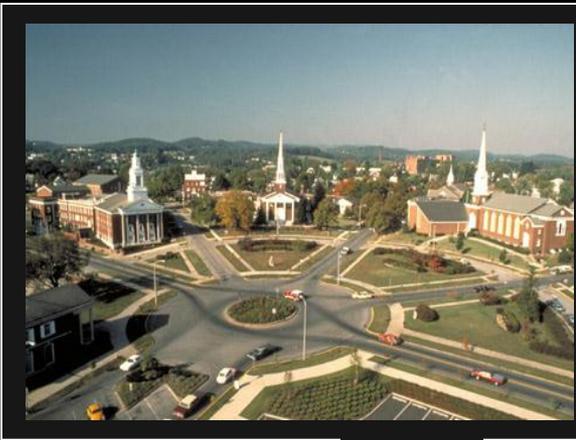
1796 - Tennessee statehood from North Carolina

1822 - "Old" Kingsport incorporated

1861-1865 - American Civil War

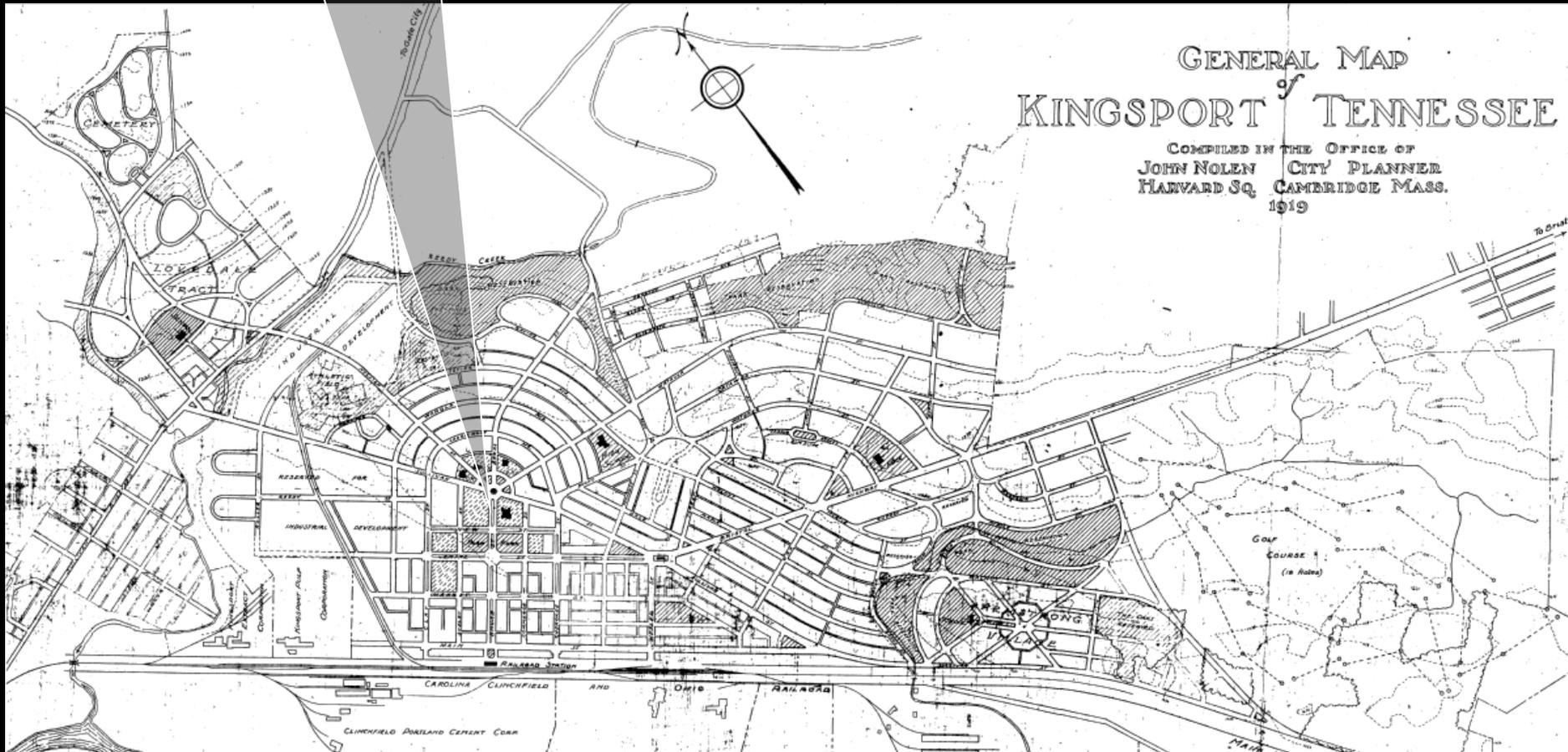
1917 - "New" Kingsport incorporated (nearly 100 years after "Old" Kingsport)

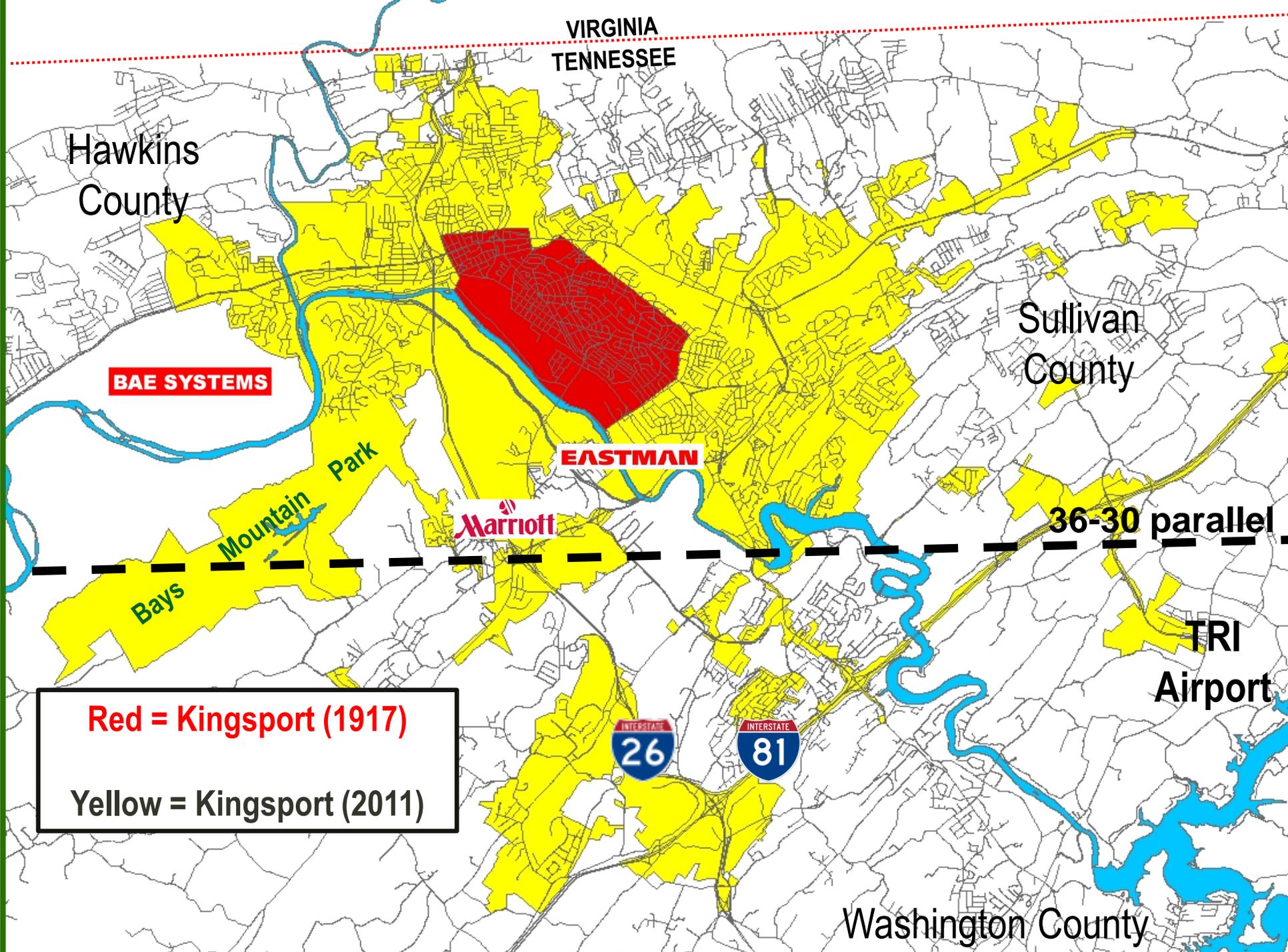
1967 - "Old" Kingsport annexed into "New" Kingsport



# Kingsport (1917)

John Nolen, City Planner  
Harvard Square Cambridge, Mass.





VIRGINIA  
TENNESSEE

Hawkins  
County

Sullivan  
County

**BAE SYSTEMS**

**EASTMAN**

**Marriott**

**36-30 parallel**

**TRI  
Airport**

**Red = Kingsport (1917)**

**Yellow = Kingsport (2011)**

INTERSTATE  
**26**

INTERSTATE  
**81**

Washington County

# The 1999 Economic Summit

## *Economy in Transition*

- ☀ “Last one out, turn out the lights”
- ☀ Major manufacturing closures/lay-offs
- ☀ Eastman spin-off from Kodak
- ☀ Major changes in elected officials and appointed leadership
- ☀ “Rustbelt”
- ☀ Call to action – A new day, a new plan

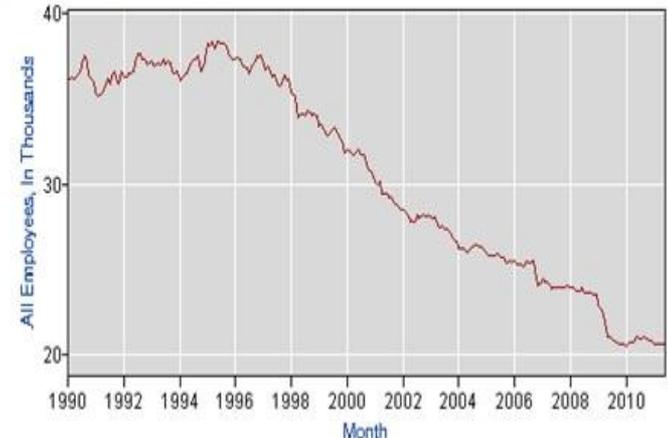
### EDUCATION & HEALTHCARE JOBS

Area: Kingsport-Bristol-Bristol, TN-VA  
Supersector: Education and Health Services  
Industry: Education and Health Services  
Data Type: All Employees, In Thousands



### MANUFACTURING JOBS

Area: Kingsport-Bristol-Bristol, TN-VA  
Supersector: Manufacturing  
Industry: Manufacturing  
Data Type: All Employees, In Thousands



# Where We Were

## The 1999 Economic Summit

### Six Major Non-Traditional Economic Development Initiatives

- Higher Education (Educate & Grow)
  - Recruit people (educated with income)
    - Retail amenities
    - Accessibility (airport)
    - Quality of life amenities
    - Commitment to education
  - Small business & entrepreneurs
  - Leisure/hospitality/sports tourism
  - Redevelopment / TIF / PILOT
  - Public arts, sculpture, music, cultural amenities



Broad Street Redevelopment  
Concept Plan 2001



# Harvard recognizes city's efforts to spur education

Most residents already consider Kingsport a special place. All the same, it's gratifying that the city has been identified by Harvard University as creating some of the most innovative education initiatives in the nation.

This week in Washington, D.C., the Ash Institute for Democratic Governance and Innovation at the John F. Kennedy School of Government at Harvard University honored Kingsport as one of only six winners of the 2011 Innovations in American Government Awards.

The prestigious award is a recognition from one of the top universities in the nation of Kingsport's years of work in promoting and advancing higher education — from the Educate and Grow program, to the newly opened Kingsport Center for Higher Education, to the idea of creating an Academic Village in downtown Kingsport.

As Mayor Dennis Phillips noted, the incredible accomplishment will “draw attention to not only Kingsport, but to

# TENNESSEE News

Price 75 Cents



94th Year, Number 271

# Haslam says ‘Educate and Grow’ could go statewide

■ ‘Educate and Grow’ scholarship program allows every high school graduate who



HASLAM

standards to

The program, funded by city and county taxpayers, allows every high school graduate who meets entrance requirements and minimum academic standards to attend four

2 years free tuition to H.S. graduates

Childcare, Public Transit

\$17 million local capital funding

2,100 students

2002 – Applied Technology

2008 – Health Professions

2009 – Higher Education

2009 – Advanced Manufacturing

2011 – Automotive Tech

# Education a family affair for Church Hill foursome

■ ‘As long as you’re willing to learn, you will learn here.’  
— Troy Christian

By RICK WAGNER  
rwagner@timesnews.net

KINGSPORT — When it comes to the Kingsport Center for Higher Education, the Christian family of Church Hill is keeping it all in the family.

Dad Troy Christian, mom Teresa,



and professors and among students.

“They’re really here to help us learn,” Teresa said of the professors, including her anatomy professor, whom she talked with as he came through a hall at the center during the family’s recent interview. “You’re about get to know everybody in your classroom by the end of the semester on a personal level.”

Of the Christians:

• Troy has worked at Donmar for about four years. About three years

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Broad Street Redevelopment  
Concept Plan 2001

CNNMoney.com > Small Business > Best Places to Launch

## BEST PLACES TO LAUNCH

The best metro areas for small business startups

2009

Full List

Near You

Find Loans

Business Climate

Costs

Fastest small business growth | Educated workers | Low crime | High income | Growing economy

### Fastest small business growth

In these metro areas, the number of small businesses -- companies with fewer than 50 employees -- grew fast from 2004-2007.

FASTEST GROWTH

SLOWEST GROWTH

Rank	Metro area	Small business growth rate	# of small businesses (1-49 employees)
1	Kingsport, TN	43.7%	6,087
2	St. George, UT	29.8%	4,224
3	Provo, UT	23.0%	10,525
4	Bend, OR	22.6%	6,554
5	Palm Coast, FL	22.4%	1,888

### Best Places Winners



Show: All 50 | Top Large Places | Top Midsize | Top Small

### Top 25 Lists

Small business growth  
College-educated workers

Tri-Cities,  
TN-VA



### Find your lau

Do you prefer a place is:

The factors that mat most to me are:

- Affordable wage
- Educated worker
- Low crime

# Where We Were

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Broad Street Redevelopment  
Concept Plan 2001



**I-26 Gateway**  
 Leisure, Hospitality, Professional, Medical

**\$88,321,240 in spin-off private taxable investments**  
 (1998-2009 Sullivan Co Public Tax Records)



NORTHWEST ELEVATION - OPTION 3



**The 1 year increase from 2008-2009 (\$22,576,400) was greater than the total property value in 1998 (\$22,496,860)**

# Where We Were

## The 1999 Economic Summit

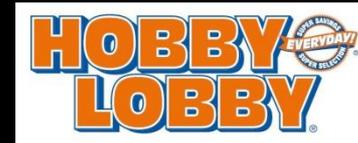
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Broad Street Redevelopment  
Concept Plan 2001

Since 2005, all of these have located on a **redeveloped** site

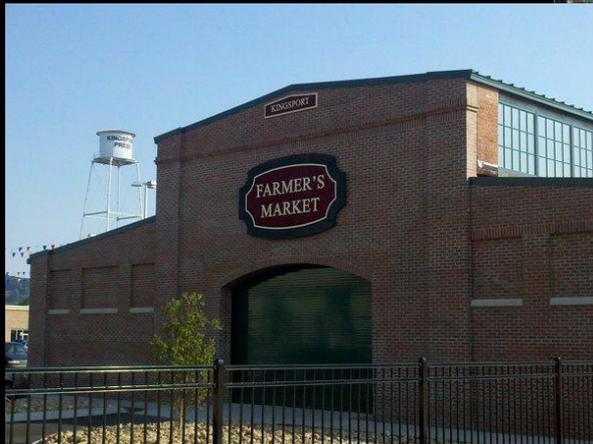
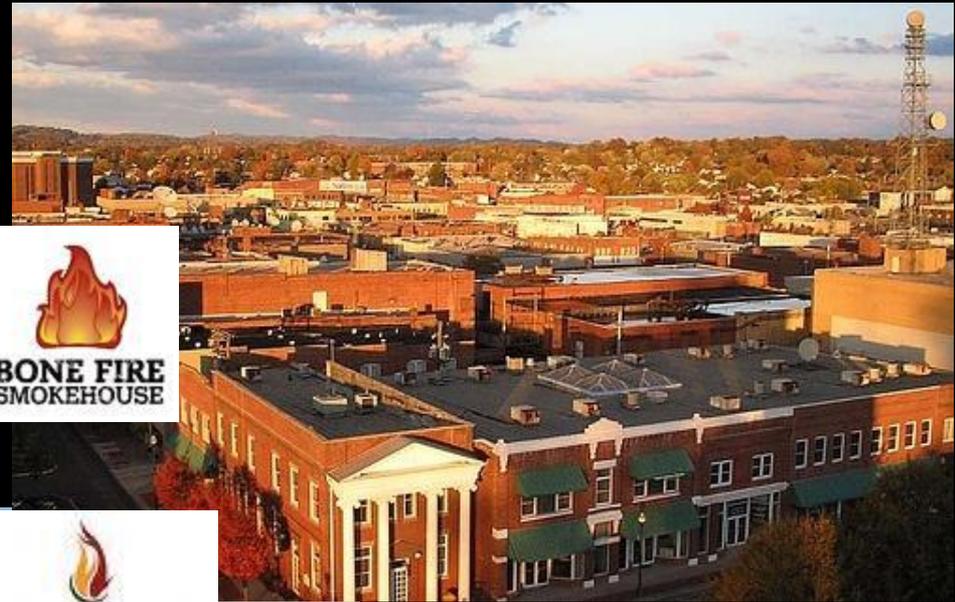
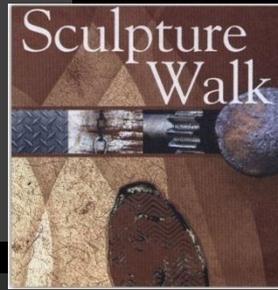


# Downtown Kingsport Renaissance

\$91.1 million appraised value

\$37.7 million in private taxable  
investment (1998-2009), a 70% increase  
in 11 years

Excluding churches, hospital, higher  
education (an additional \$129,000,000)



# Where We Were

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Broad Street Redevelopment  
Concept Plan 2001



OFFICIAL RELOCATION GUIDE

THE FACTS

CAREERS

FAMILIES

HOMES

ACTIVITIES

What Are You Looking For?

SEARCH

[CONTACT US](#) - or - Call 423-392-



MEET OUR NEIGHBORS - Select an image and we'll introduce you to some of those who call Kingsport their new home.

2008 Best Walking City

- Walk Magazine



**A community like no other  
... and we'll prove it!**

Sign the Guestbook and we'll get started to help you [FIND A JOB](#), [FIND A HOME](#) and discover a new life in Tennessee's bright spot.

**Get Started Now**



### Tennessee's Bright Spot

Offering a dynamic combination of pristine beauty and cutting-edge technology, the city of Kingsport is a beacon of hospitality in an...

### Kingsport Just For You...

Select a preference below for custom information related to your interests in our community. It's Kingsport just for you...

### Top Destinations - Must See

#### Ride The Bus!

It's almost as good as being there yourself. Ride the Downtown Kingsport Tour Bus with Chad...

Knoxville, TN	U of Tennessee	698,030
Greenville, SC	Furman	636,986
Chattanooga, TN-GA	UTC	528,143
Winston-Salem, NC	Wake Forest	477,717
Asheville, NC	UNCA	424,858
<b>Kingsport-Bristol, TN-VA</b>		<b>309,544</b>
Roanoke, VA		308,707
Charleston, WV		304,284
Huntington, WV	Marshall	287,702
Spartanburg, SC	Wofford	284,307
<b>Johnson City, TN</b>	<b>ETSU</b>	<b>198,716</b>
Charlottesville, VA	U Va	201,559
Anderson, SC	Clemson	187,126
Blacksburg	Virginia Tech	162,958
Boone, NC	Appalachian St	51,079

# America's Mountain South

East Tennessee  
Virginia Highlands  
North Carolina High Country  
Upstate South Carolina  
North Georgia



Census Bureau, Metropolitan Statistical Area: 2010 Census

2010 POPULATION DISTRIBUTION IN THE UNITED STATES  
AND PUERTO RICO

# Tennessee's Strategic Location for Business and Residence





## *Tri-Cities Regional Airport*



*a world-class airport - right here at home*

## **Passenger numbers at TCRA up 13 percent**

Published August 13th, 2011 5:39 am

**Direct flights to  
6 Cities:**

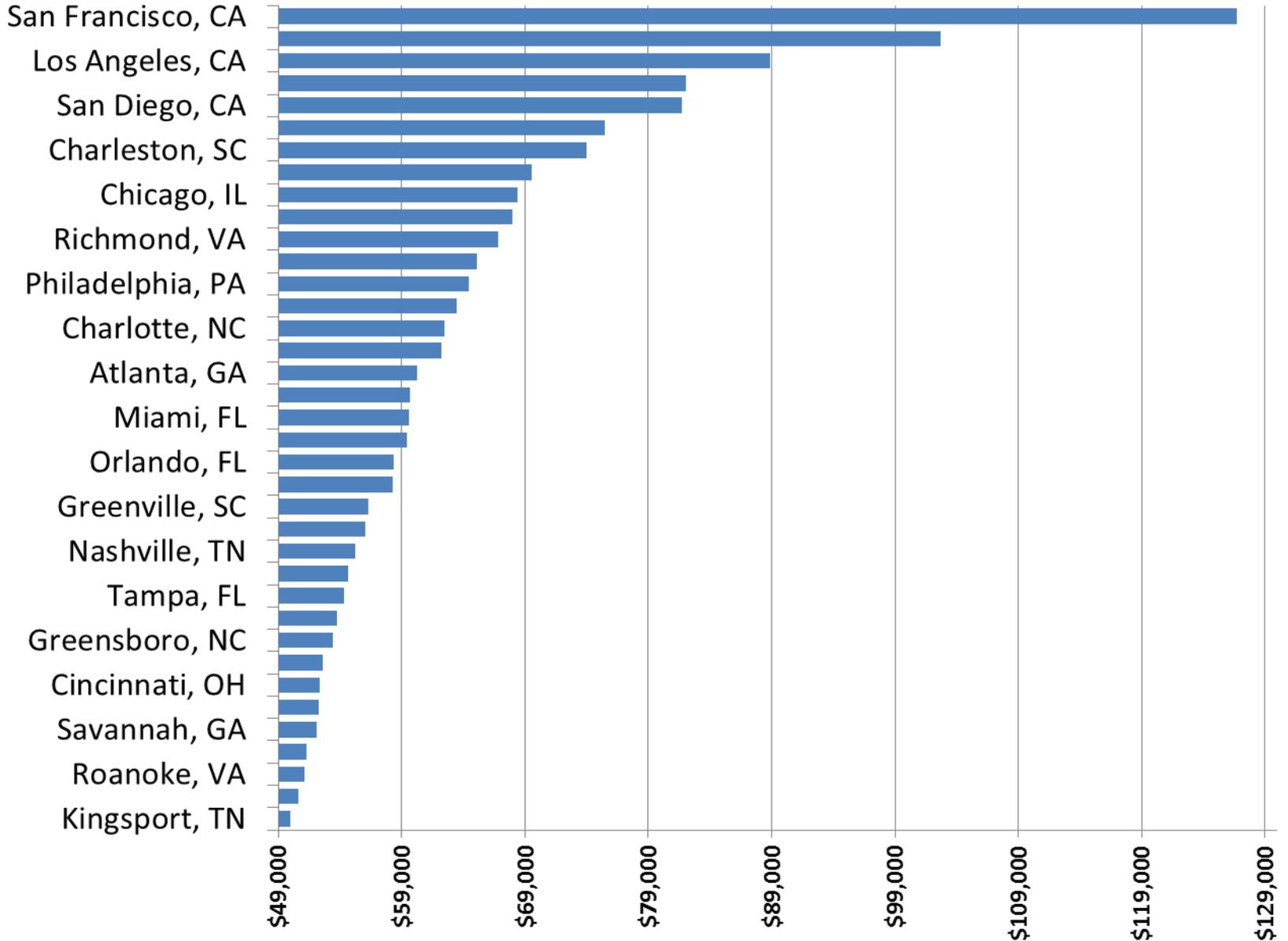
**Atlanta  
Charlotte  
Chicago  
Detroit  
Orlando**

**St. Pete/Clearwater**

**Closest Neighboring  
Airports:**

**Asheville (90 miles)  
Knoxville (112 miles)**

# Equivalent Cost of Living for \$50,000



# Low taxes coupled with high quality of life

For a family of 4 in a house appraised at \$229,500...

	2011
Gasoline	\$ 2,890
Mobile Phone (3)	\$ 2,496
1 pack of cigarettes/day @ \$5 ea	\$ 1,825
Car Insurance (2)	\$ 1,727
2-liters of bottled water/day @ \$1.99 ea	\$ 1,453
Electricity	\$ 1,298
County Property Taxes	\$ 1,222
Cable TV	\$ 1,214
<b>City Property Taxes*</b>	<b>\$ 1,113</b>
Natural Gas	\$ 864
<b>Water + Sewer</b>	<b>\$ 598</b>

\*All inclusive: No special assessments or monthly fees for garbage/trash/recycling, schools, parks, fire, etc.



## 8<sup>th</sup> Best Place for Starting Over June 2011

- ✪ The Tri-Cities region of northeastern Tennessee and southwestern Virginia, in the Blue Ridge Mountains, was the birthplace of the country's earliest country-music recordings.
- ✪ Today, the area takes a back seat to Nashville, Tenn., in the music arena, but it is home to a number of large employers, including thriving Eastman Chemical Co., paper maker Domtar Corp. and the Holston Army Ammunition Plant.
- ✪ Kingsport also is making some bold moves to boost its economic fortunes by harnessing the education of its residents. The city won accolades from both the National League of Cities and Harvard University for its city scholarship program, which pays for up to four semesters at Northeast State Community College for city high-school graduates.

# COMPUTERWORLD

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- IT Jobs
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- Webcast

## SPECIAL REPORT 100 BEST PLACES TO WORK IN IT 2011

### Employer Profile

NO. 55

#### Eastman Chemical Co.

Kingsport, Tenn. [South Atlantic]  
<http://www.eastman.com>  
<http://www.eastman.com/Company/Careers/>

#### Why You Want to Work There

The newest employees at this chemical firm in Kingsport, Tenn., go through a formal yet flexible onboarding program. The employee's entire workgroup is involved, and the new hire is also paired with a mentor. As part of the development process, employees can work in various areas of the organization to build their experience, and interested employees are also given opportunities outside of IT, in areas such as manufacturing, to enhance their skills. An IT Development Club gives newer employees a better understanding of the organization, helps them identify career opportunities and network with others to develop business relationships. The club hosts informational speakers -- usually top IT leaders -- and social events where employees can enjoy activities such as bowling or hiking. **Fluid schedules** Flexible or alternate work arrangements include standard workweeks compressed into fewer than five eight-hour days. Many employees choose to work four nine-hour days and one four-hour day. The company also caters to diverse interests through clubs such as the Eastman Professional Development Club, International Club and various recreation clubs. An annual merit review process awards pay increases based on individual performance and an employee/team recognition directly links rewards and recognition to short-term employee contributions to business objectives.

Rank by company size **Medium, No. 15**

#### EMPLOYEE STATISTICS

Total employees **8,633**

Total IT employees **320**



- View the
- View and ranking
- In the No
- Employer for training
- 29,000 IT say
- Tell us all to work!

with



### **Waconia, Minnesota**

Only 30 minutes west of the Twin Cities, and it boasts an outdoor playground of natural beauty...plus a community indoor water park. The town is an especially friendly place to build a primary care practice in or near Minneapolis/St. Paul, then come home to this cozy settlement of 9,000 on the shores of Lake Waconia.



**Medical  
Economics<sup>®</sup>**  
SMARTER BUSINESS. BETTER PATIENT CARE.

### **Kingsport, Tennessee**

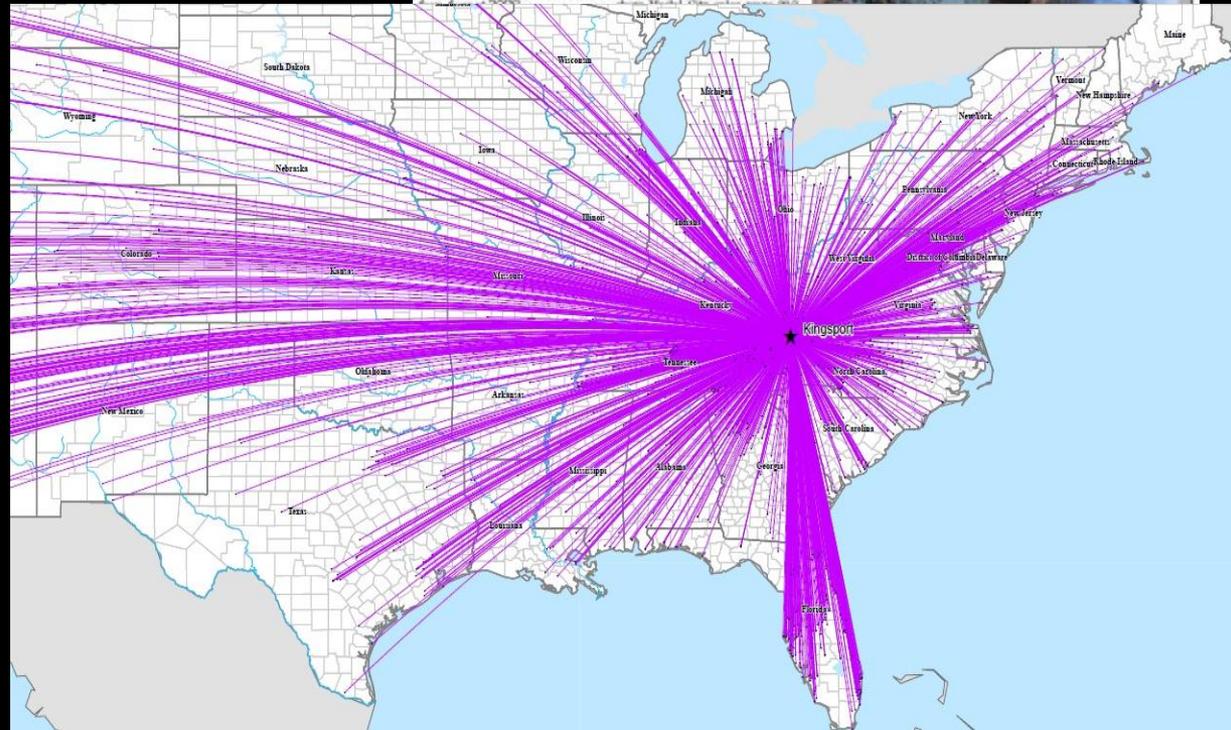
Recently named one of the best cities to practice medicine in America by Medical Economics Magazine:

# 5 Year Results

2,317 families from 49 states moved to Kingsport

## Top Donor States

1	VIRGINIA	769
2	FLORIDA	268
3	NORTH CAROLINA	185
4	SOUTH CAROLINA	87
5	GEORGIA	86
6	KENTUCKY	85
7	TEXAS	75
8	OHIO	65
9	CALIFORNIA	60
10	NEW YORK	54
11	MICHIGAN	52
12	MARYLAND	51
13	PENNSYLVANIA	43
14	ALABAMA	36
15	ARIZONA	33
16	MISSISSIPPI	33
17	ILLINOIS	30
18	INDIANA	28
19	NEW JERSEY	27
20	WEST VIRGINIA	27

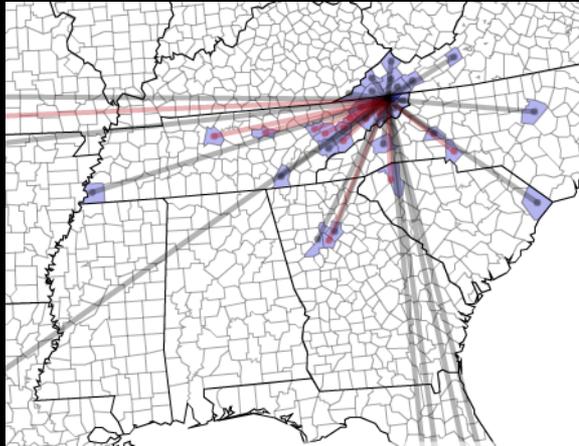


Free data (in this case, interactive!):

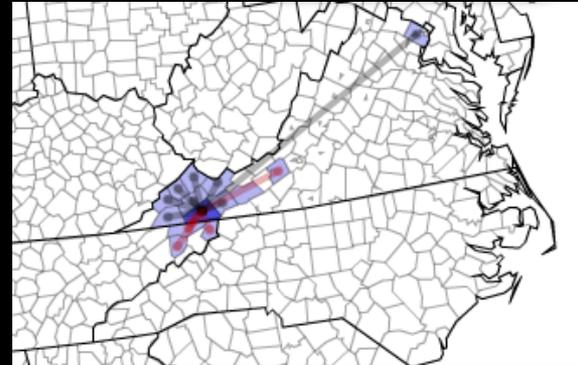
# Fortune Magazine (2008) Where Americans Are Moving

<http://www.forbes.com/2010/06/04/migration-moving-wealthy-interactive-counties-map.html>

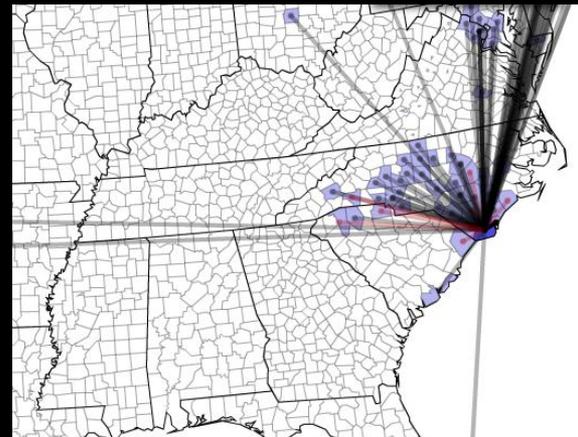
Kingsport  
Sullivan Co,  
Tennessee



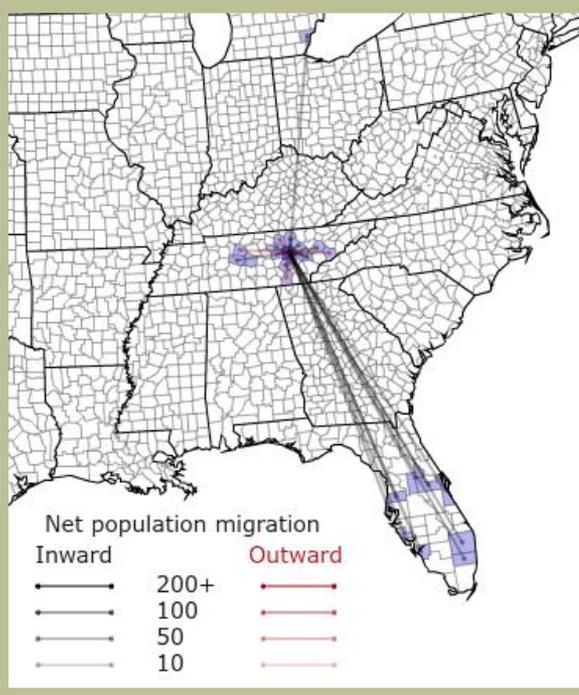
Bristol  
Washington Co,  
Virginia



Wilmington  
Metro  
Brunswick Co,  
North Carolina



Crossville  
Cumberland Co,  
Tennessee



Net population migration  
Inward      Outward

—•—	200+	—•—
—•—	100	—•—
—•—	50	—•—
—•—	10	—•—

# Annual Economic Impact of Newcomers

## An example of Kingsport, Tennessee

- ✦ +585 *net* new residential water connections (July 1, 2006 – June 30, 2011)
- ✦ Census average = 2.3 persons per household
- ✦  $585 \times 2.3 = 1,346$  new residents (with City water/Sullivan County/Kingsport zip code)
- ✦ \$25,000 economic impact per year per person (UNC Wilmington, 2010)
- ✦  $\$25,000 \times 1,221 = \mathbf{\$33,637,500}$ 
  - ✦ Consuming services and creating demand for jobs in medical, pharmacy, finance, insurance, real estate, food, retail, etc.
  - ✦ Not a bad return on investment for \$55,000 annual budget for “Move To Kingsport” program

# TN Counties by Natural Increase (Deaths vs Births)

Table 4. Cumulative Estimates of the Components of Resident Population Change for Counties of Tennessee: April 1, 2000 to July 1, 2009

Geographic Area	Total Population Change <sup>1</sup>	Natural Increase	Vital Events		Net Migration		
			Births	Deaths	Total	International <sup>2</sup>	Domestic
Stewart County	970	-33	1,329	1,362	1,066	-28	1,094
Claiborne County	1,321	-36	3,288	3,324	1,532	74	1,458
Perry County	195	-39	854	893	266	27	239
Polk County	-408	-54	1,781	1,835	-266	29	-295
Houston County	70	-61	934	995	182	108	74
Overton County	938	-71	2,277	2,348	1,143	-3	1,146
Hancock County	-192	-85	724	809	-68	6	-74
Giles County	-365	-88	3,120	3,208	-99	51	-150
Clay County	-77	-101	818	919	71	137	-66
Weakley County	-1,436	-107	3,313	3,420	-1,136	448	-1,584
Pickett County	-162	-114	489	603	-26	6	-32
Wayne County	-336	-127	1,529	1,656	-113	64	-177
Fentress County	1,052	-151	1,888	2,039	1,293	52	1,241
Lake County	-651	-216	667	883	-387	13	-400
<b>Greene County</b>	<b>3,373</b>	<b>-256</b>	6,750	7,006	<b>4,024</b>	583	3,441
Decatur County	-206	-309	1,201	1,510	174	183	-9
Jackson County	-109	-340	981	1,321	292	38	254
Johnson County	507	-369	1,545	1,914	958	16	942
<b>Hardin County</b>	<b>680</b>	<b>-437</b>	1,600	3,052	<b>1,286</b>	100	1,186
Carter County	2,303	-452	5,568	6,020	3,013	284	2,729
Benton County	-512	-573	1,540	2,113	166	31	135
<b>Cumberland County</b>	<b>7,308</b>	<b>-579</b>	4,877	5,456	<b>8,136</b>	90	8,046
Gibson County	1,319	-620	5,772	6,392	2,235	210	2,025
<b>Henry County</b>	<b>773</b>	<b>-652</b>	3,410	4,062	<b>1,610</b>	118	1,492
<b>Roane County</b>	<b>1,597</b>	<b>-653</b>	5,072	5,725	<b>2,569</b>	194	2,375
Unicoi County	71	-658	1,674	2,332	834	-2	836
Carroll County	-969	-677	3,266	3,943	-120	41	-161
<b>Sullivan County</b>	<b>1,502</b>	<b>-1,208</b>	15,398	16,606	<b>3,706</b>	893	2,813

# TN Counties by Total Increase (including in-migration)

Table 4. Cumulative Estimates of the Components of Resident Population Change for Counties of Tennessee: April 1, 2000 to July 1, 2009

	Geographic Area	Total Population Change <sup>1</sup>	Natural Increase	Vital Events		Net Migration		
				Births	Deaths	Total	International <sup>2</sup>	Domestic
21	Jefferson County	7,428	734	5,159	4,425	6,903	523	6,380
22	Cumberland County	7,308	-579	4,877	5,456	8,136	90	8,046
23	Monroe County	6,865	1,042	5,022	3,980	5,992	348	5,644
24	Madison County	5,480	4,448	12,639	8,191	1,590	1,420	170
25	Dickson County	5,074	2,136	6,132	3,996	3,166	123	3,043
26	Hamblen County	4,905	2,045	7,944	5,899	3,255	3,095	160
27	Coffee County	4,507	1,217	6,408	5,191	3,587	522	3,065
28	Hawkins County	4,221	572	5,906	5,334	3,969	179	3,790
29	Cheatham County	3,964	1,856	4,516	2,660	2,338	130	2,208
30	McMinn County	3,729	497	5,662	5,165	3,508	429	3,079
31	Anderson County	3,523	151	7,832	7,681	3,845	788	3,057
32	Marshall County	3,505	1,018	3,552	2,534	2,651	482	2,169
33	Greene County	3,373	-256	6,750	7,006	4,024	583	3,441
34	Rhea County	3,113	718	3,782	3,064	2,543	256	2,287
35	Sequatchie County	2,538	413	1,506	1,093	2,173	93	2,080
36	Cocke County	2,479	16	3,894	3,878	2,624	74	2,550
37	White County	2,334	76	2,834	2,758	2,398	77	2,321
38	Carter County	2,303	-452	5,568	6,020	3,013	284	2,729
39	Warren County	2,205	1,086	5,043	3,957	1,358	1,287	71
40	Grainger County	2,198	328	2,450	2,122	1,965	181	1,784
41	Franklin County	2,038	228	4,127	3,899	2,053	228	1,825
42	Lincoln County	2,034	326	3,815	3,489	1,904	149	1,755
43	Macon County	1,671	467	2,583	2,116	1,323	347	976
44	Roane County	1,597	-653	5,072	5,725	2,569	194	2,375
45	DeKalb County	1,533	322	2,235	1,913	1,315	454	861
46	Henderson County	1,515	510	3,368	2,858	1,161	-1	1,162
47	Hickman County	1,510	429	2,585	2,156	1,224	4	1,220
48	Sullivan County	1,502	-1,208	15,398	16,606	3,706	893	2,813

# Buxton analysis of in-migrants to Kingsport

## Primary: “Stable Careers”

Young and ethnically diverse singles living comfortable lifestyles.

## Secondary: “Steadfast Conservatives”

Mature singles and couples living in middle-class urban neighborhoods.

## Tertiary: “Urban Commuter Families”

Upscale, college educated boomer families and couples living in comfortable, single detached homes in city neighborhoods.

# Buxton analysis of in-migrants

Compared to existing Kingsport residents, in-migrants from >35 miles away during the past 4 years are:

## Demographic

- 35% more likely to have children 0-3
- 49% more likely to have children 4-6
- 35% more likely to have a head of household 35-44
- 25% more likely to have a head of household 45-54

## Income

- 170% more likely to have an income \$150,000-\$174,999
- 174% more likely to have an income \$200,000-\$249,999

## Housing

- 171% more likely to live in a home valued \$300,000-\$349,999
- 228% more likely to live in a home valued \$400,000-\$449,999

# Results: 5-Year House Price Appreciation

Source: FHFA.gov 1<sup>st</sup> Quarter 2011 (August, 2011)

**+9.50% Johnson City, TN**

**+9.16% Kingsport-Bristol, TN-VA**

+7.02% Greenville-Mauldin-Easley, SC

+5.96% Roanoke, VA

+5.37% Asheville, NC

+4.66% Knoxville, TN

+3.83% Nashville-Murfreesboro-Franklin, TN

+2.25% Charlotte-Gastonia-Rock Hill, NC-SC

+1.10% Chattanooga, TN

-7.32% Memphis, TN-MS-AR

-25.84% Chicago-Joliet-Naperville, IL

-26.61% Atlanta-Sandy Springs-Marietta, GA

-36.42% Detroit-Livonia, MI

-36.56% Tampa-St. Petersburg-Clearwater, FL

-42.27% Fort Lauderdale-Pompano Beach-Deerfield Beach, FL

-55.03% Las Vegas-Paradise, NV

<b>Employment in Kingsport, TN-VA MSA</b>	January 1990	% of All Jobs	June 2011	% of All Jobs	Change 1990-2011	% Change 1990-2011
Education and Health Services	10,000	<b>9.43%</b>	18,900	<b>15.91%</b>	8,900	6.48%
Leisure and Hospitality	6,500	6.13%	12,100	10.19%	5,600	4.05%
Mining, Logging, Construction	3,100	2.92%	7,000	5.89%	3,900	2.97%
Professional and Business Services	6,200	5.85%	8,800	7.41%	2,600	1.56%
Government	12,600	11.89%	15,500	13.05%	2,900	1.16%
Financial	3,100	2.92%	4,400	3.70%	1,300	0.78%
Other Services	3,400	3.21%	4,300	3.62%	900	0.41%
Information	1,900	1.79%	2,300	1.94%	400	0.14%
Trade, Transportation and Utilities	22,900	<b>21.60%</b>	24,700	<b>20.79%</b>	1,800	<b>-0.81%</b>
Manufacturing	36,300	<b>34.25%</b>	20,800	<b>17.51%</b>	<b>-15,500</b>	<b>-16.74%</b>
<b>TOTAL</b>	<b>106,000</b>	<b>100.00%</b>	<b>118,800</b>	<b>100.00%</b>	<b>12,800</b>	<b>Net New Jobs</b>

Source: [http://www.bls.gov/eag/eag.tn\\_kingsport\\_msa.htm](http://www.bls.gov/eag/eag.tn_kingsport_msa.htm)

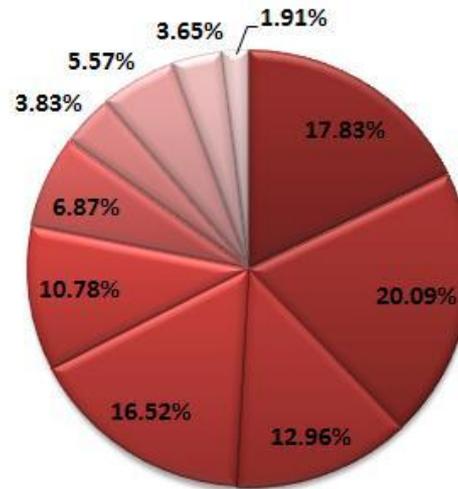
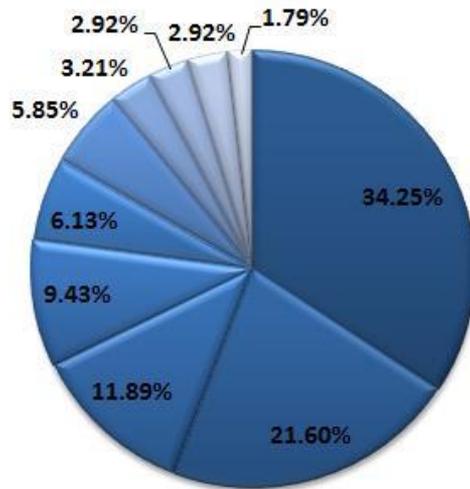
# DIVERSIFICATION

## 12,800 Net New Jobs

### Employment in Kingsport MSA

1990

2011

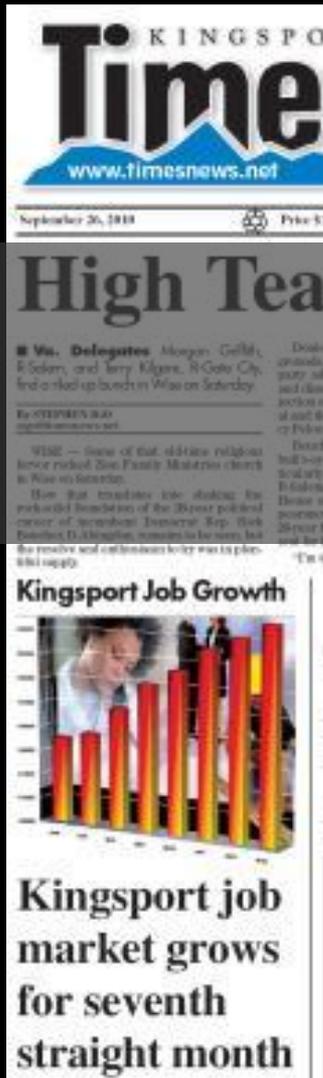


- Manufacturing
- Trade, Transportation and Utilities
- Government
- Education and Health Services
- Leisure and Hospitality
- Professional and Business Services
- Other Services
- Mining, Logging, Construction
- Financial
- Information

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# Unemployment Rate During the “Great Recession”

Source: Tennessee Department of Labor and Workforce Development (released June 2011 for May 2011)



**KINGSPO**  
**Time**  
www.timesnews.net

September 26, 2011 Price \$1.00

## High Tea

■ **Va. Delegates** Morgan, Gullif, R. Solom, and Terry Kilgore, R-Gate City, find a deal up launch in Wilson on Saturday.

By STEPHEN BAY

WILEY — Some of the state's religious leaders gathered for a breakfast at the historic First Baptist Church in Kingsport on Saturday.

How the resolution was drafted by members of the 20-year-old center of the church, Tennessee Rep. Bob Denton, D-Kingsport, remains to be seen, but the resolve and confidence to try was in place.

### Kingsport Job Growth



**Kingsport job market grows for seventh straight month**

## Lowest County Unemployment Rates

Rank	County	May. pre. Rate (%)
1	Lincoln Co.	6.1
2	Williamson Co.	6.6
3	Knox Co.	7.4
4	Sullivan Co.	7.5
5	Blount Co.	7.7
6	Loudon Co.	7.9
7	Wilson Co.	8.2
8	Hamilton Co.	8.2
9	Washington Co.	8.3
10	Cheatham Co.	8.3

## Highest County Unemployment Rates

Rank	County	May. pre. Rate (%)
95	Scott Co.	20.8
94	Lauderdale Co.	14.8
93	Marshall Co.	14.7
92	Dyer Co.	14.4
91	Perry Co.	14.0
90	Haywood Co.	14.0
89	Pickett Co.	14.0
88	Hancock Co.	13.9
87	Gibson Co.	13.9
86	Henderson Co.	13.6

**County Unemployment Rate Range:**  
May, 2011

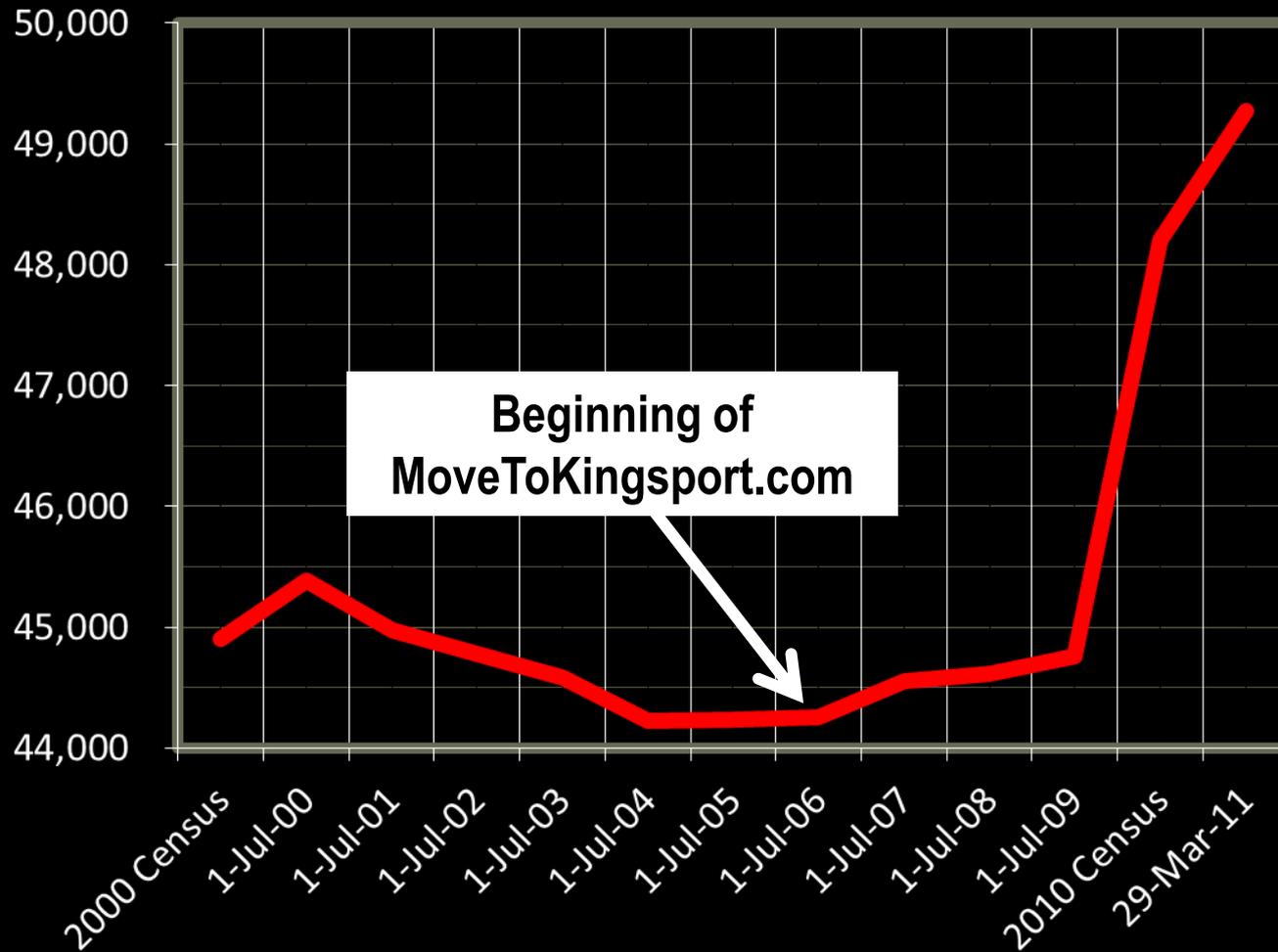
Rate is less than 5.0% in 0 counties

Rate is 5.0% or greater, but less than 10.0% in 30 counties

Rate is 10.0% or greater in 65 counties

Rate is 20.0% or greater in 1 county

# City of Kingsport Population



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## Tritan™Tough

Eastman scientists throw every challenge in the book at Eastman Tritan™ copolyester. Then the real world happens.



[JeffFleming@KingsportTN.gov](mailto:JeffFleming@KingsportTN.gov)



to

